LINKS: Because City of Richmond staff do not have the ability to contribute to the chat feature in MS Teams, we will create a list of links to be shared with the WG here - slides, agenda, other materials, etc.

- <u>Meeting slides</u>
- <u>Agenda</u>
- Equity Screening Tool
- <u>Feedback survey</u>
- <u>RVAgreen 2050 Community Capacity Survey</u>

Q&A: Because City of Richmond staff do not have the ability to contribute to the chat feature in MS Teams, we will use this slide to communicate questions and answers throughout the meeting

• Type your questions here!

RVAgreen 2050 Waste Reduction & Recovery Working Group Thursday, November 18, 2021

NAME OF TAXABLE PARTY.

Plan Deliverables



Equitable climate action for a healthy and resilient Richmond

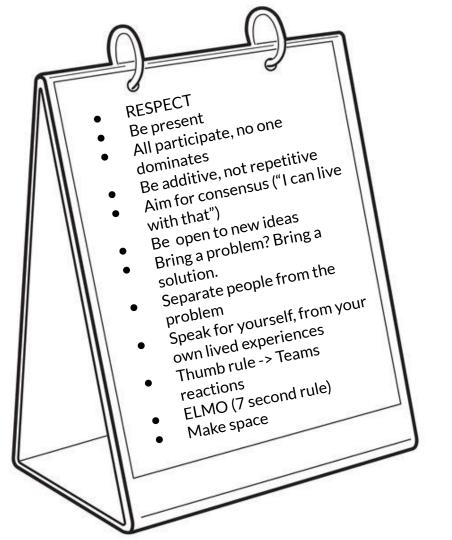
Agenda

- I. Intro: Settling in & ground rules
- II. Partner Updates: What are your recent "wins" for equitable climate action and resilience?
- III. Review: Where we've been
- IV. Discussion: Elements of the plan & strategy and subcomponent information
- V. Discussion: What's your pitch?
- VI. Conclusion: Wrap-up and next steps

Today's Objectives

- Discuss updates, questions, etc. related to the RVAgreen 2050 planning process
- Provide input on the deliverables for the RVAgreen 2050 plan
- Help create content for the plan why is this so important?

Ground Rules / Group Expectations



Partner Updates

What are your recent "wins" for equitable climate action and resilience?

Clean City Commission excited to partner with RVAgreen 2050!

Parks Department and DPW partnering on composting grant for community gardens (as drop off points for household food waste) AND will be using collected leaves in Parks gardens! AND more connections happening in this working group! Sharon, DEQ - working on helping state agencies reduce single use plastics almost at 100% compliance! + GA Waste Reduction task force started in Oct. to improve state's recycling and composting infrastructure! + more work on reducing plastics in the environment

Brendan, VCU capstone

system - working on things

project on composting

like signage!

Councilperson Jordan -Climate Emergency Resolution (passed recently) - plastic bag bill and more

EPA just released national

recycling strategy report

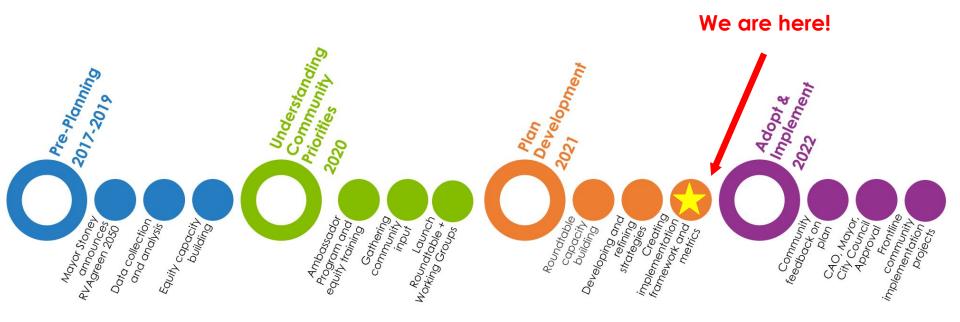
Keep VA Beautiful - hired new ED! + Lovers Not Litter campaign w/ VDOT (October-annual)

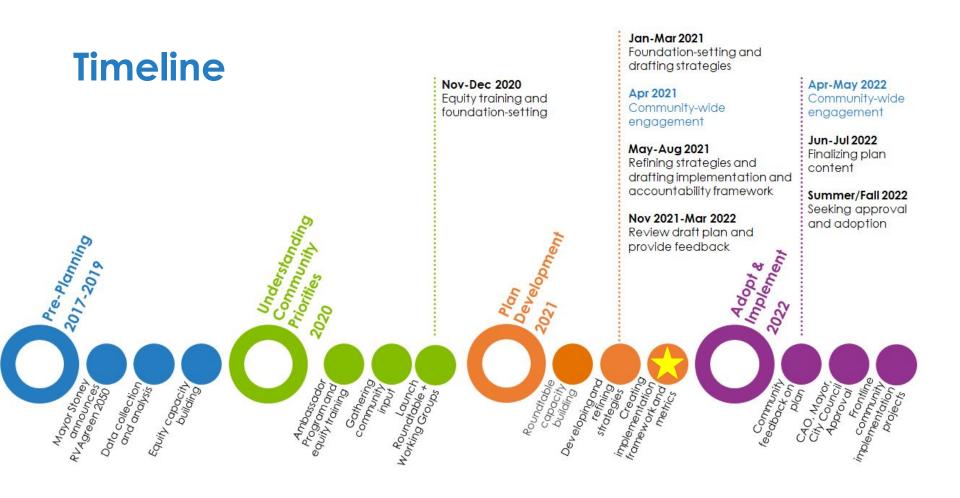
Litter Locator - look out for campaign in the spring!

Great work everyone!

Where we've been

Process Overview

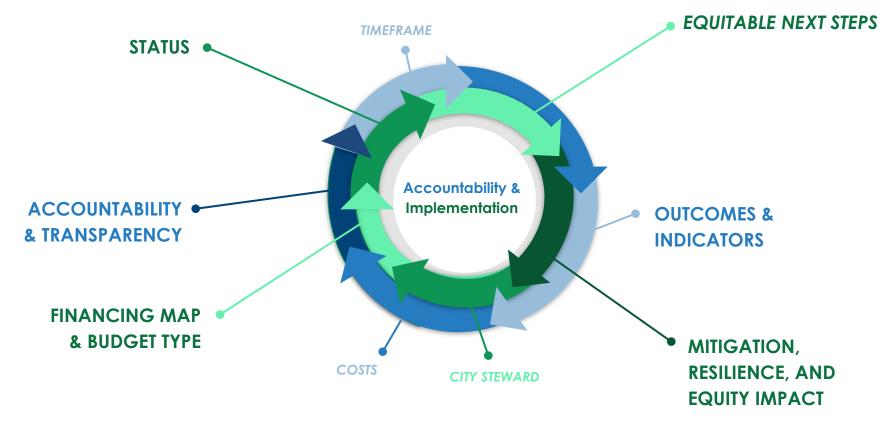




RVAgreen 2050 DRAFT Structure

| Goals | What is the purpose of RVAgreen 2050? |
|------------------------|--|
| Vision | What does the ideal future look like when RVAgreen 2050 is implemented? |
| Community Priorities | What cross-cutting public values do we want to center in our plan? |
| Pathways | What leverage points will lead us towards realizing and operationalizing the goals and community priorities? |
| Objectives | What are the long-term aims we want to accomplish, organized into the different pathways? |
| Prioritized Strategies | What are the strategies that will help us achieve our goals and what are the SMARTIE <u>actions</u> that will lead us there? |
| Impacts | How will our strategies impact the community and lead to a more equitable, resilient, and adaptive Richmond? |
| Indicators | How will we measure success? |
| Implementation | How are we going to equitably implement, measure progress, and ensure accountability in this plan? |

Equitable Implementation and Accountability Framework



Measuring progress of RVAgreen 2050



An aspect of the future Richmond the community wants to see

Supporting Pathways and Objectives

Indicator

Data point that demonstrates progress towards an outcome

Equity Indicator

Data point that demonstrates **equitable** progress towards an outcome

RVAgreen 2050 Outcomes

- Cleaner and more efficient
 buildings
- Engaged and involved community
- Improved air quality
- Advanced green economy
- Increased support for climate action and resilience

- More green space and trees
- Lower greenhouse gas emissions
- Increased heat resilience
- Increased flood resilience
- Climate-ready community
- Less landfill waste
- Cleaner and more efficient
 transportation

Waste Reduction & Recovery Objectives (updated...)

| Obj 1: Lead by example & model zero-waste strategies in all municipal | Obj 2: Encourage community waste reduction by equitably prioritizing a circular economy | Obj 3: Develop & implement a comprehensive & equitable citywide composting plan | Obj 4:Ensure that policies & standards for waste generation & disposal reflect the community's priorities for an equitable, clean & sustainable Richmond |
|--|--|--|--|
| operations 1.1 ZERO WASTE PRACTICES: Demonstrate | 2.1 INCENTIVIZE & REWARD INSTITUTIONAL WASTE REDUCTION: Promote institutional and corporate best practices for zero waste initiatives. | 3.1 MUNICIPAL COMPOSTING INITIATIVES: Provide education about and options for composting at city-owned properties | 4.1 PUBLIC ADVOCACY FOR WASTE REDUCTION: Engage Richmonders to develop and mobilize support for legislation and policies aimed at reducing waste |
| high-impact zero-waste practices through a commitment to meeting | i. Seek best practices among institutional partners | i. Conduct organic waste and diversion education and awareness activities | i. Create task force to mobilize support for legislation (e.g., banning plastic bags) & to work with institutions to remove single-use plastics & reduce |
| the standards set forth by Executive Order 77. | ii. Incentivize waste reduction programs & manufacturing processes that reduce GHGs | ii. Provide options for composting in all city-owned buildings, parks, schools, and facilities and at city-sponsored events | other large waste streams ii. Advocate for a bottle deposit bill |
| i. Align city operations w/ EO77 | iii. Promote companies earning zero-waste certification | iii. Make compost and mulch available to city properties, residents, and small businesses | iii. Pass ordinance imposing tax on plastic bags, phase out polystyrene containers & balloon release ban |
| ii. Implement strategies that incentivize behavior change | 2.2 CONSUMER EDUCATION: Better inform Richmonders about the impacts of waste, litter, & consumer choices | 3.2 CITYWIDE COMPOSTING PROGRAM: Develop an equitable residential organic waste composting | iv. Mandate a multi-family $\&$ commercial recycling program |
| 1.2 WASTE STREAM REPORTING: Track & | i. Include a consumer choice campaign | program that includes regular curbside pickup and accessible drop-off locations | 4.2 CONSTRUCTION & DISPOSAL STANDARDS: Require new & updated standards for site development & waste mgmt |
| make available the impact of the city's waste reduction programs to | ii. Create an education campaign about incentives and benefits of reducing waste | i. (103) Support the creation of facilities and services to provide organic waste collection and composting | i. Implement measures to identify the potential impacts of new facilities on neighboring communities |
| provide a model for other institutions, business, organizations, & | iii. Create a "Save-as-you-save" campaign | ii. (43) Encourage organic waste reduction activities at all commercial buildings and events | ii. Develop and update construction standards to include permit siting and staging for recycling |
| Richmonders | 2.3 RECYCLE SPECIALTY MATERIALS: Address materials in the waste stream that cannot be managed through curbside recycling initiatives | iii. Establish organic waste curbside pickup | 4.3 TRANSPARENCY & ENVIRONMENTAL JUSTICE: Protect communities from industrial waste by requiring regular audits |
| large-scale climate neutrality efforts. | i. Provide information on how to recycle e-waste and other household materials | iv. Provide educational measures for onsite composting | i. Advocate for policies that reduce industrial waste from facilities in frontline communities |
| ii. Conduct an internal waste audit | ii. Develop protocols for responsible recycling of all materials | v. Fromde options for convenient drop-off compositing | ii. Require industrial waste audits, with findings published to identify potential impacts on the surrounding community |
| | | | |

RVAgreen 2050 "THE PLAN"

What is "the plan"?



What informs the plan?



DRAFT OUTLINE (high level)

- I. Letter from the Mayor
- II. Land stewardship acknowledgment
- III. Acknowledgments
- IV. Definitions & acronyms
- V. Guide: how to read the plan / at a glance map
- VI. Vision, guiding principles + why now? + cost of inaction
- VII. Background, context, accomplishments
- VIII. Planning process
- IX. Racial equity and environmental justice (context, maps, planning process)
- X. Richmond today: climate conditions and GHG emissions
- XI. Richmond 2030: pathways, objectives, and strategies
- XII. Advocacy: what can I do?
- XIII. Lessons learned
- XIV. Appendices
- XV. Methodologies



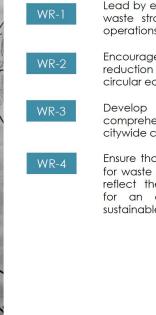
Each pathway section begins with the pathway description and objectives

WASTE REDUCTION & RECOVERY



Foster sustainable methods of waste reduction – wasting less and reusing more toward a zero-waste community

OBJECTIVES



Lead by example and model zerowaste strategies in all municipal operations.

Encourage community waste reduction by equitably prioritizing a circular economy.

Develop and implement a comprehensive and equitable citywide composting plan.

Ensure that policies and standards for waste generation and disposal reflect the community's priorities for an equitable, clean, and sustainable Richmond.

Symbols and/or text to indicate which of the 12 outcomes are supported by this objective

WASTE REDUCTION & RECOVERY

WR-2

Encourage community waste reduction by equitably prioritizing a circular economy.

OUTCOMES

How does this objective contribute to a more resilient, adaptive, healthy, and equitable Richmond?



STRATEGIES

WR-2.1 Incentivize and Reward Institutional Waste Reduction Promote institutional and corporate best practices for zero waste initiatives.

WR-2.2 Consumer Education

Better inform Richmonders about the impacts of waste, litter, and consumer choices.

WR-2.3 Recycle Specialty Materials

Address materials in the waste stream that cannot be managed through curbside recycling or composting initiatives.

List of strategies for each objective

Context information: data, maps, and research to show why this strategy is important

Each action will have:

Status

- Ongoing
- Ready to go
- Facing obstacles

City steward

Cost

- \$ = under 100k
- \$\$ = 100k 1M
- \$\$\$ = 1M+

Time

- Near: 2022-25
- Far: 2026-30

WASTE REDUCTION AND RECOVERY

WR-2.1

INSTITUTIONAL WASTE REDUCTION

Promote institutional and corporate best practices for zero waste initiatives

Lorem ipsum dolor sit amet, ius cu viris facete. Accommodare mediocritatem ne ius. Primis dissentias accommodare an eam, an duo nullam abhoreant. Habeo eruditi incorrupte el vis. Id utinam dolorum noluisse his, eum ut duis vidisse placerat, maiorum perfecto cotidieque vel el. Qui eros scaevola singulis cu, fugit urbanitas ea vim. Ea pro cetero fuisset, noster periculis mei id. Nulla feugiat ei pri, ut dolor fabellas ius, eam appellantur concludaturque in.

| 2030 | STATUS | CITY STEWARD | Cost | TIME | MITIGATION | RESILIENCE | EQUITY |
|--|-----------|----------------------------|------|------|-------------|------------|---------------------|
| Seek cost-effective best practices among institutional partners and identify opportunities for collaborations to minimize waste | \ominus | Solid Waste & Recycling | \$ | Near | L M H | | |
| Incentivize waste reduction programs and manufacturing processes that minimize GHG emissions | 8 | Solid Waste & Recycling | \$ | Near | L M H | £≯ | <u>^</u> ** * |
| Promote and reward those companies earning zero- waste certifications | € | Clean City Commission | \$ | Near | L M H | | |
| | | | | | | | |
| | | | | | 2 | | |

Additional information will go in an appendix:

- Equitable next steps
- Financing map
- Budget type

Symbols to demonstrate impacts:

- GHG reduction (high, med, low)
- Climate resilience (heat, extreme weather, flooding, and community)
- Equity (7 community priorities)

Discussion ~15 minutes

Discussion questions:

- What information is most important/relevant to you?
- Is anything missing?
- What format/design would work best to communicate this information?

NOTES

- Looks concise and understandable; symbols are helpful especially on outcomes and impacts visually engaging
- Include information on emissions reduction not just that we're going to net zero by 2050 but actual numbers/targets
- How does cost capture ongoing cost differentials? Is it just upfront costs? It will be estimates for current and future years
- Outline: clearly state this is for the general public, important to have the education piece at the beginning (definitions, how to read, etc.)
- Context is important to clearly explain any terms in the strategy (simple not complicated!)

NOTES

• notes...

We need your help! Why is this so important?

Process Overview



DRAFT OUTLINE (high level)

- I. Letter from the Mayor
- II. Land stewardship acknowledgment
- III. Acknowledgments
- IV. Definitions & acronyms
 - /. Guidert

VI. Vision, guiding principles + why now? + cost of inaction

- VII. DUCKGreend, eti
- VIII. Planning process
- IX. Racial equity and environmental justice (context, maps, planning process)
- X. Richmond today: climate conditions and GHG emissions
- XI. Richmond 2030: pathways, objectives, and strategies
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- XV. Methodologies

Context information: data, maps, and research to show why this strategy is important

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Status

- Ongoing -
- Ready to go -
- Facing obstacles -

City steward

Cost

- \$ = under 100k -
- \$\$ = 100k 1M -
- \$\$\$ = 1M+ -

Time

- Near: 2022-25 -
- Far: 2026-30

WASTE REDUCTION AND RECOVERY

INSTITUTIONAL WASTE REDUCTION WR-2.

Promote institutional and corporate best practices for zero waste initiatives

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| 2030 ieek cost-effective best practices among institutional | STATUS | CITY STEWARD | COST | TIME | MITIGATION | RESILIENCE | EQUITY |
|---|-----------|----------------------------|------|------|-------------|------------|------------------|
| partners and identify poportunities for collaborations to minimize waste | \ominus | Solid Waste & Recycling | \$ | Near | L M H | | |
| ncentivize waste reduction programs and nanufacturing processes hat minimize GHG emissions | × | Solid Waste & Recycling | \$ | Near | L M H | € ₩ | <u>^</u> ۩ *. |
| Promote and reward those companies earning zero- vaste certifications | ∂ | Clean City Commission | \$ | Near | L M H | | |

Additional information will go in an appendix:

- Equitable next steps
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Symbols to demonstrate impacts:

- GHG reduction (high, med, low)
- Climate resilience (heat, extreme weather, flooding, and community)
- Equity (7 community priorities)

Discussion ~15 minutes



What's your pitch?

Why is this important? What's the cost of inaction? Objective 1: Lead by example and model zero-waste strategies in all municipal operations.



Re election!

Climate emergency!

Have Richmond identified as a leader in this area among peer cities - value of this prestige Change requires leadership, not simply status quo managing. People feel inspired when institutions and elected officials "walk the walk." True leadership has cascading positive effects, creating new leaders and the leaders of tomorrow. It makes for attractive living.

Don't want to think about our grandchildren living in a world filled with trash - want them to have the same type of experiences we had growing up enjoying the Earth

7 generation principle

The work is already done for you! Just vote yes (and compost in your own yard) When we have a more livable city that's an economic boon to Richmond and the region

- + Circular economy (pays for itself)
- + Reduces costs for everyone

30 percent of landfilled waste is compostable, so diverting the waste will fill the landfills more slowly.

What's your pitch? Why is this important?

What's the cost of inaction?

Objective 2: Encourage community waste reduction by equitably prioritizing a circular economy.



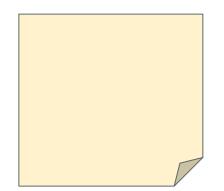
When we have a more livable city that's an economic boon to Richmond and the region

- + Circular economy (pays for itself)
- + Reduces costs for everyone
- + More efficient (can operate on its own)

Less reliance on outside sources, less impacts from rising costs Society works off of finite resources. Proactively thinking sustainably/ circularly about material use is a necessity, and ultimately planning ahead is more efficient than being reactive.

\$\$\$\$\$\$\$\$\$\$

This is not just leadership also about community buy-in and the team effort -> lowers costs all around Richmond is growing - look at all the apartment buildings going up - if we don't have a circular economy that keeps waste at a minimum we're going to have to keep increasing the waste management system (staff, trucks, etc.); get the community to do the work!



What's your pitch?

Why is this important? What's the cost of inaction?

Objective 3: Develop and implement a comprehensive and equitable citywide composting plan.



We're right in the watershed - less chemical crap!

Using landfill infrastructure we have efficiently; we shouldn't be burying compostable waste

Social cost of landfills aren't built into the cost of landfilling

GHG reductions from lessening reliance on landfilling VA is the only state from NC to Maine without a yard waste landfill ban, and many east coast states already have food waste bans as well. The economic, social, and inherent value of conserving organic resources is proven and amplified by the opportunity cost -- disposal haul vehicle & landfill gas/methane emissions.

Cost of inaction = losing soil

Benefits of building soil

Exponential comprehension of benefits of composting thru generations eventually feeds itself (7 generations) Less reliance on GMOs

Fewer trucks on the road

Racial justice component of where waste facilities are located - huge justice component Can use compost to reforest green space around the city

composting is a proactive approach to waste management

What's your pitch? Why is this important?

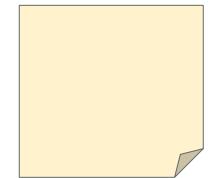
What's the cost of inaction?

Objective 4: Ensure that policies and standards for waste generation and disposal reflect the community's priorities for an equitable, clean, and sustainable Richmond.



Racial justice component of where waste facilities are located - huge justice component

Also construction companies more likely to dump in disadvantaged communities (+ communities of color)



Waste management is the non-monopoly monopolysocial and economic value can be obtained through collective action that benefit both the community and the local economy.

Cost of inaction = stinkier, trashier city = massive cost of climate being out of control - esp. Compared to the relatively low cost of prevention = health costs esp for disadvantaged communities = there are other communities doing these strategies that will beat us out when it comes to economic development

Adopted unanimously! Woo hoo!

Wrap-up and next steps

• NEXT STEPS:

- Volunteers-we'll be reaching out
- Next meeting in February: THE DRAFT PLAN!
- NOW:
 - General reflections
 - Fill out <u>feedback survey</u>
 - Share updates, upcoming events, and resources

THANK YOU!

EXTRA SLIDES Examples from other cities

| an Antonio operations hat will allo greener an | o's municip only acco ow the City id more eff | TION STRATEGIES ad government will take the lead on GHG miligation efforts within the City. While municipal government unt for 3% of the city's total GHG emissions, the municipal miligation strategies set a significant reduction goal to pilot approaches before implementing them in the broader community. The City of San Antonia commits to iscient government to benefit all San Antonians and will confinue to strive for excellence through implementation g the SA Tomorrow Sustainability. Comprehensive and Multi-Modal transportation Plans. | | | | Initiatio Phase NT Neor- (Inition by 20: LT Long- | term ed 21) | Constraints A Awareness BC Behavior Change I Investment P Policy T Technology | In Current City Plan* Y Yes | AQ NC QJ H | Bene Air Qu Natur Ecosy Qualit Healt Afford | ality al Cap stem 5 ly Job n Outo | |
|---|--|--|----------------|---|---|--|-------------------|--|-----------------------------------|---------------------|---|---|---|
| | | STRATEGIES | | | LEAD DEPARTMENTS | PHASE | GHG | CONSTRAINTS | IN PLAN | AQ | NC | QJ | |
| òz | M1 | BENCHMARKING AND PUBLIC DISCLOSURE OF BUILDING ENERGY CONSUMPTION Benchmark and publicly disclose building energy and water use for municipal buildings. |] ∢ ⊺ [| + | Office of Sustainability, Finance Department | NT | L | Р | Y | \odot | | | |
| REDUCE BUILDING ENERCY CONSUMPTION | M2 | MUNICIPAL ENERGY POLICY To reduce energy consumption, adopt an Energy Policy Ordinance for City-owned buildings and facilities. | | | Office of Sustainability, Building and Equipment Services | NT | L | Р | Y | \oslash | | | |
| REL | M3 | ZERO NET ENERGY (ZNE) BUILDINGS Achieve ZNE for all municipal buildings by 2040. | - | - | Transportation & Capital Improvements, Office of Sustainability | LT | н | I, P | Y | \oslash | | 0 |) |
| BU | M4 | COOL/GREEN ROOFS Install cool or green roofs on municipal government buildings, as appropriate. | - L | + | Transportation & Capital Improvements | LT | L | I, P | Y | \oslash | \odot | 0 |) |
| NOL | M5 | STREETLICHT CONVERSION Convert all streetlights to LEDs with daylight sensors by 2021 and implement the recommendations of the Urban Lighting Master Plan. | 1 | + | Finance Department, Transportation & Capital Improvements, Center City Development & Operations Department, CPS Energy | NT | L | 1 | Y | | | 0 |) |
| REDUCE TRANSPORTATION ENERGY CONSUMPTION | M6 | CLEANER AND MORE EFFICIENT VEHICLE TECHNOLOGIES Convert all fleet passenger vehicles and small frucks to more efficient options by 2023, with a priority on electrification based on recommendations of the Bechic Reet Conversion and Infrastructure Study (currently in development). Additionally, research and pilot the electrification of heavy frucks. | | 4 | Office of Sustainability, Building and Equipment Services, Solid Waste Management Department, Transportation & Capital Improvement | NT | н | 12 | Y | 0 | | | |
| TRAN | M7 | TRANSPORTATION DEMAND MANAGEMENT Reduce the GHG impact of employee commuting. | 4 | + | SA Metro Health District, Transportation & Capital Improvements, Human Services | NT | L-H | I, P, BC | Y | \odot | | 0 |) |
| | M8 | AIRPORT ACCREDITATION Consider pursuing and achieving Airport Carbon Accreditation. | | - | Aviation | LT | н | E. | | \odot | | | |
| MAY | M9 | PRIORITIZATION IN DECISION-MAKING To encourage angoing education and decision-making around GHG reduction, niculade a carbon impact analysis in City projects and budgeting processes as well as consideration of City investments. | * | + | City Manager's Office, Mayor and City Council, Office of Management & Budget, Office of Sustainability | NT | L | P, BC | Y | \oslash | Ø | 0 |) |
| ACE THE | M10 | ENVIRONMENTALLY-PREFERABLE PURCHASING Update the City's green purchasing policy to consider the lifecycle impacts when choosing products. | | 4 | Finance Department | LT | L | Р | Y | | | 0 |) |
| ADVANCE THE CIRCULAR ECONOL | M11 | GREEN SPECIFICATIONS Reduce the GHG impact of materials specified in public works and roadway projects. | - | + | Transportation & Capital Improvements, Finance Department | NT | L | P | Y | \oslash | | 0 |) |
| 0 | M12 | ZERO WASTE Strive to achieve zero waste for all municipal government operations by 2030 with a focus on overall reduction, product reuse, and circularity. | ager L | 4 | Solid Waste Management Department, Office of Sustainability | LT | L | BC | ¥ | \oslash | \oslash | | |
| EDUCATE & ENABLE | M13 | GHG EDUCATION Develop and implement a comprehensive sustainability and GHG education program for municipal employees. | 4 | 4 | Office of Sustainability | NT | L | BC | Y | 0 | 0 | 0 |) |

GHG = GHG Reduction Potential (Total to 2030)

H High Reduction Potential: More than 1,000,000 tCO₂e by 2030 M Medium Reduction Potential: 100,000 - 1,000,000 tCO₂e by 2030 L Low Reduction Potential: Less than 10,000 tCO₂e by 2030

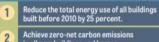
Example: San Antonio

CLIMATE ACTION PLAN AT A GLANCE

This *Climate Action Plan* identifies twenty 2030 objectives and more than one hundred actions to be completed or significantly underway in the next five years. This plan puts Portland and Multnomah County on a path to reduce carbon emissions 80 percent from 1990 levels by 2050 (and 40 percent by 2030) and to prepare for the impacts of a changing climate. It focuses principally on major actions to be taken to accelerate emission reductions.

To draft this *Climate Action Plan*, City and County staff worked with a Steering Committee, an Equity Working Group and technical advisors. These groups helped to identify the near-term actions most likely to result in the long-term changes necessary to achieve these ambitious climate action goals, while also advancing other community goals related to prosperity, the environment, health and equity.

BUILDINGS AND ENERGY



in all new buildings and homes.
Supply 50 percent of all energy used in

3 Supply 50 percent of all energy used in buildings from renewable resources, with 10 percent produced within Multnomah County from on-site renewable sources, such as solar.



URBAN FORM AND TRANSPORTATION

4 Create vibrant neighborhoods where 80 percent of residents can easily walk or bicycle to meet all basic daily, non-work needs and have safe pedestrian or bicycle access to transit. Reduce daily per capita vehicle miles traveled by 30 percent from 2008 levels.

5 Improve the efficiency of freight movement within and through the Portland metropolitan area.

6 Increase the fuel efficiency of passenger vehicles to 40 miles per gallon and manage the road system to minimize emissions.

7 Reduce lifecycle carbon emissions of transportation fuels by 20 percent.



READ MORE ON PAGES 70-87

CONSUMPTION AND SOLID WASTE

Reduce consumption-related emissions by

encouraging sustainable consumption and supporting Portland businesses in minimizing

the carbon intensity of their supply chains.

Reduce food scraps sent to landfills by 90

Reduce per capita solid waste by 33 percent.

Recover 90 percent of all waste generated.

T 🗈

8

9

10

11

percent.

Example:

Portland

2019 CLIMATE ACTION PLAN STRATEGIES

| LAST UPDATED FEBRUARY 202 | |
|------------------------------|--|
| FEBRUARY 202 | |

1/3

| NOT STARTED Step or initiative has not been started. | | AYED COMPLETE Step is implemented and may be ongoing. | ALL STEPS COMPLETE Implementation ongoing. |
|--|-------------------------------|--|--|
| STRATEGY SUMMARY | STATUS # OF STEPS UNDERWAY | STRATEGY SUMMARY | STATUS # OF STEPS UNDERWAY |
| Set a net-zero standard for municipal buildings | * | 10 Parking and transportation demand management | 6/8 |
| 2 Set a net-zero standard for City-funded affordable housing | 7/9 |]] Citywide zero-emission vehicle deployment | 6/10 |
| 3 Update zoning to a zero net carbon standard | 3/6 | 12 Zero-emission municipal fleets | 3/5 |
| 4 Energy efficiency in municipal buildings | 6/7 | 13 Community Choice Energy | 3/5 |
| 5 Develop a building emissions performance standard | 6/8 | 14 Carbon-neutral district energy microgrid systems | 2/2 |
| 6 Green building workforce development | 4/5 | 15 Energy advocacy at the state level | 5/4 |
| 7 State advocacy on building policy | * | 16 Consumption emissions | 2/4 |
| 8 State advocacy on transportation | 8/9 | 17 Green municipal investments | 1/3 |
| | | | |

3/4

18 Value framework for carbon offsets

Example:

9 Biking and walking infrastructure

Boston

HOW TO READ THE ECAP

Example:

Oakland

